
JANUARY 21, 2026 BOARD MINUTES



GOVERNING BOARD MEETING MINUTES

Joint San Francisco Health Authority & San Francisco Community Health Authority Governing Board Minutes

January 21, 2026
(12:00pm to 2:00pm)

Board Attendance. In attendance were the following board members:
Abigail Alderson, Tangerine Brigham, Juthaporn Chaloecheep, Eddie Chan, PharmD,
Michael Chung, Norlissa Cooper, PhD, MSN, MBS, RN, Steven Fugaro, MD,
Johanna Liu, PharmD, Adina Safer, and Joseph Woo, MD.

Absent: Daniel Tsai

Guests: James Reilly and John Puento from Epstein, Becker and Green

1. **Welcome.** Steven Fugaro, MD, Chair, opened the meeting and welcomed everyone. Dr. Fugaro introduced Yolanda R. Richardson, CEO, to address the first order of business, which was the election of officers.
2. **Election of Officers for San Francisco Health Authority and San Francisco Community Health Authority**

Ms. Richardson provided the Board with an overview of the annual election of the Board officers.

The current officers are:
Chair – Steven Fugaro, MD
Vice Chair – Vacant
Secretary & Treasurer – Vacant

Ms. Richardson asked the Board members for a motion to appoint Dr. Fugaro to be the Chair of the Board, or if there were any other nominations.

Motion to appoint Dr. Fugaro as Chair: Eddie Chan, PharmD
Second: Johanna Liu, PharmD

The motion passed unanimously.

Dr. Fugaro asked the Board members for a motion to appoint Eddie Chan, PharmD, to be the Vice-Chair of the Board, or if there were any other nominations.

Motion to appoint Eddie Chan as Vice-Chair: Johanna Liu, PharmD
Second: Norlissa Cooper, PhD, MSN, MBS, RN

The motion passed unanimously.

Dr. Fugaro asked the Board members for a motion to appoint Johanna Liu, PharmD, to be the Secretary & Treasurer of the Board, or if there were any other nominations.

Motion to appoint Johanna Liu as Secretary & Treasurer: Adina Safer
Second: Juthaporn Chaloecheep

The motion passed unanimously. As the Secretary and Treasurer, Ms. Liu will also serve as the Chair of the Finance Committee, per the SFHP Governing Board Bylaws.

3. Review and Approval of Appointments to the Governing Board

Dr. Fugaro introduced and welcomed Tangerine Brigham, Chief Operating and Strategy Officer, San Francisco Health Network. Per Welfare and Institutions Code (WIC) Section 14087.36 (k)(1)(C), Ms. Brigham has been appointed to the seat, which represents Senior Management at the San Francisco Health Network (SFHN). The seat was vacated by Roland Pickens MHA, FACHE, who will be retiring. Dr. Fugaro asked for a motion to approve the appointment of Ms. Brigham to the Governing Board.

Motion to approve the appointment of Tangerine Brigham: Johanna Liu, PharmD
Second: Eddie Chan, PharmD

The motion passed unanimously.

Dr. Fugaro then introduced and welcomed Michael Chung, President and CEO, Chinese Hospital. Per Welfare and Institutions Code (WIC) Section 14087.36 (k)(1)(B), the Hospital Council of Northern and Central California nominated Michael Chung to the seat, which represents Senior Management at a hospital that is not operated by UCSF or the County. This seat was vacated by Jian Zhang, Jian Zhang, DNP, MS, FNP-BC, who retired. Dr. Fugaro asked for a motion to approve the appointment of Michael Chung to the Governing Board.

Motion to approve the appointment of Michael Chung: Joseph Woo, MD
Second: Juthaporn Chaloecheep

The motion passed unanimously.

4. Review and Approval of the Member Advisory Committee (MAC) Selection Committee's Candidates for SFHP's 2026-2027 MAC

Nina Maruyama, Chief Compliance and Regulatory Affairs Officer, provided a brief overview of the MAC membership application process. She then provided the recommendations from the MAC Selection Committee for appointments and re-appointments to the MAC for a two-year term. The Board reviewed the recommendations from the MAC Selection Committee, which includes Board member Johanna Liu. Dr. Fugaro asked for a motion to approve the re-appointment of the two Co-Chairs to the MAC, Abigail Alderson and Juthaporn Chaloecheep, nominations for the re-appointment of six current MAC members and appointing 11 new members. Six

of the 11 would be asked to serve on the MAC and five members would be designated as alternates in the event any of the six could no longer serve on the MAC.

Motion to approve the appointments and re-appointments to the MAC:
Johanna Liu, PharmD
Second: Joseph Woo, MD

The motion passed unanimously (with Ms. Alderson and Ms. Chaloietchep abstaining).

5. Review and Approval of Revisions to Conflict-of-Interest Policy and Annual Training for the SFHP Governing Board

Dr. Fugaro introduced James M. Reilly and John M. Puente from Epstein, Becker, and Green, legal counsel for SFHP. Mr. Reilly and Mr. Puente provided the Board with the annual training on the conflict-of-interest policy and the Board's roles and responsibilities. They also presented updates to the conflict-of-interest policy for their review and approval.

Motion to approve the revisions to the Conflict-of-Interest policy:
Johanna Liu, PharmD
Second: Abigail Alderson
The motion passed unanimously.

6. Consent Calendar

Dr. Fugaro introduced the items under the Consent Calendar and stated that the Board may request the removal of any of the items from the Consent Calendar for a full discussion.

- a. Minutes of November 19, 2025, Board Meeting
- b. Quality Improvement Health Equity Committee Minutes from August 21, 2025
- c. Quality Improvement Health Equity Committee Reappointments for 2026-2028
- d. 2026 Quality Improvement Health Equity Transformation Work Plan and Evaluation
- e. Credentialing and Recredentialing Recommendations
- f. Review and Approval of Contract with RGA Reinsurance Company
- g. Updates to 2026 SFHP Employee Handbook Effective on January 1, 2026

No items were removed from the Consent Calendar for discussion.

Motion to approve the Consent Calendar: Tangerine Brigham
Second: Johanna Liu, PharmD
The motion passed unanimously.

7. Review and Approval of November 2025 Unaudited Financial Statements and Investment Reports

Skip Bishop, Interim CFO, and Rand Takeuchi, Controller, presented the unaudited financial statements and investment income reports for the period ending November 30, 2025.

Mr. Bishop reviewed key components of the unaudited financial statements and a reforecast of the FY 25-26 budget due to variances in actual membership compared to the budget, which were reviewed in detailed with the Finance Committee. Mr. Takeuchi also reviewed the tangible net equity ratio and investment reports.

Motion to approve the unaudited financial statements: Johanna Liu, PharmD
Second: Juthaporn Chaloecheep
The motion passed unanimously.

8. Chief Executive Officer's (CEO) Report

Ms. Richardson provided the Board with highlights from her CEO Report, including updates SFHP's activities, including a \$250,000 donation to the SF-Marin Food Bank as a community investment to provide support to those experiencing food insecurity in San Francisco. Ms. Richardson also provided update on federal policies and the proposed state budget for FY 2026-27. Ms. Richardson then introduced Steve O'Brien, MD, CMO, and Edwin Poon, Ph.D., Chief Health Equity Officer, who presented the Board with the Specialty Care Performance Quality Program for their approval.

Dr. O'Brien then presented the 2026 Specialty Care Performance Quality Program (PQP) for the Board's approval.

Motion to approve the Specialty Care PQP: Adina Safer
Second: Juthaporn Chaloecheep
The motion passed unanimously.

Ms. Richardson then introduced Jenn Moore, Chief Operating Officer, who provided an overview of the member retention strategy.

9. Adjourned. Dr. Fugaro adjourned the meeting.